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Strategic Direction



Synergy

Toyota Unit Sales through MBT/PSBank auto loans/TFS lease-to-own package

Fed Land & Pro-Friends home mortgages by MBT/PSBank

AXA Bancassurance through MBT/PSBank branch network

Motor vehicle insurance

Cross-selling of GT Capital products into MPIC subsidiaries

New Sectors

New strategic partners
PPP projects
Infrastructure
Logistics





Expansion in Existing Sectors

- **✓ TMP/MBT expansion in Next Wave Cities**
- ✓ Wider property sector product offerings (from Pro-Friends' affordable/economic to Fed Land's upper mid-end)
- ✓ Master-planned communities
 - Retail spaces
 - BPO/Commercial space

GT Capital Corporate Profile



GT Capital directly owns market-dominant businesses in underpenetrated sectors of the Philippine economy, namely banking; automotive assembly, importation, dealership, and financing; infrastructure; property development; and life- and non-life insurance.

Banking

Auto Assembly and Importation, Dealership, and Financing

Infrastructure and Utilities

Property Development

Life & Non-Life Insurance

Included in PSEi 16 September 2013
Included in FTSE All World Index 21 March 2014
Included in MSCI Philippine Index 29 May 2015
Market Cap as of 10 Aug 2016: Php282 billion

Strategic Partnerships with **Best-of-Class Brands**



















MITSUI & CO., LTD.





GT Capital Component Companies



Metrobank

- No. 1 bank in net interest margins as of end-March 2017
- 2 Second largest Philippine bank by assets as of end-March 2017
- **Strongest bank** in the Philippines for 2011, 2013, 2015, and 2016 according to *The Asian Banker*



- Over 40 years experience in vertical, residential property development
- Track record of landmark developments in Metro Manila
- Over 100 has. of land bank in prime locations

TOYOTA

- Largest automotive company in the Philippines, maintaining 39% market share as of end-March 2017
- Highest passenger car, commercial vehicle, and overall sales annually since 2002
- **Triple Crown** winner for 15 consecutive years 2002 2016



- Strategic contiguous land bank of over 2,000 hectares
- Established footprint in horizontal, affordable and low-cost housing
- Presence in Next Wave Cities (Cavite, Iloilo, Cagayan de Oro)



- Owns **MERALCO**, the Philippines' largest power distribution company
- Owns **GLOBAL BUSINESS POWER**, one of Visayas' largest power generation companies
- Owns MAYNILAD WATER, Metro Manila's widest water distribution network
- Owns **METRO PACIFIC TOLLWAYS**, which manages the Philippines' widest toll road network



- 2 Second largest life insurance company in terms of gross premiums as of end-2015
- 1 Pioneer in bancassurance
- 1 Pioneer in Health and Protection products
- Strong bancassurance synergies with Metrobank and PSBank involving 925 branches



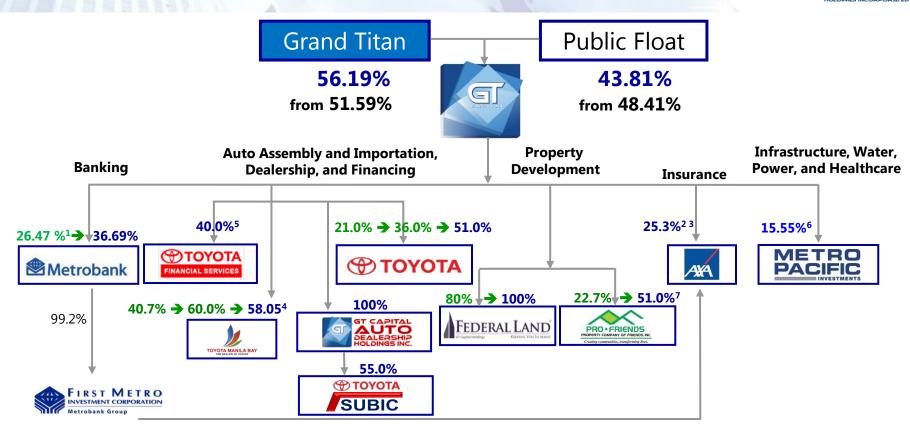
- Market leader in auto financing for Toyota vehicles
- 15-year track record in auto lease financing
- Strategic partnership with Toyota Financial Services of Japan



- Combined penetration rate of 14% among Toyota dealers as of end-Dec 2016
- Network of 5 dealer outlets
- Strategic partnership with Mitsui & Co. of Japan

Current Corporate Ownership Structure





¹ Free float (49%), Ty family - related entities (24%); Acquired 9.6% of Metrobank shares in April 2017

² AXA SA (45%), FMIC (28%), Others (2%)

³ In April of 2016, AXA Philippines completed its acquisition of 100% of Charter Ping An Insurance Corp. from GT Capital.

⁴ Acquired 40.7% in December 2013 from Ty family - related entities; acquired remaining 19.3% in March 2014 from FMIC. On 7 March 2016, Toyota Manila Bay Corp. and Toyota Cubao, Inc. merged, with Toyota Manila Bay Corp. (TMBC) as the surviving entity.

⁵ Acquired 40% on August 2014 from Metrobank and PSBank

⁶Acquired 11.43% of MPIC primary common shares and 4.13% of secondary common shares from Metro Pacific Holdings, Inc.

⁷On June 30, 2016, GT Capital subscribed to an additional Php 8.7B worth of shares, increasing its stake to 51.0%.

Financial Highlights 1Q 2017



Consolidated Net Income	+5%	Php3.1 billion	
	- 570	Php2.9 billion 1Q 2016	
Core Net Income	+12%	Php3.2 billion	
	1 1 2 70	Php2.8 billion 1Q 2016	
Revenues	+32%	Php48.8 billion	
	1 9 2 70	Php36.8 billion 1Q 2016	

TMP & TMBC - Auto Sales (TMP – Php37.1B)	Php	42.8 billion	+39%
Equity in Net Income of Associates (MBT – Php1.5, MPIC - Php0.5B)	Php	2.1 billion	+33%
FLI & PCFI - Real Estate Sales and Interest Income on Real Estate Sales (PCFI revenue contribution Php1.0B or 32% of total)*	Php	3.0 billion	-17%

^{*}managed growth

GT Capital 1Q 2017 vs. 1Q 2016 Comparative

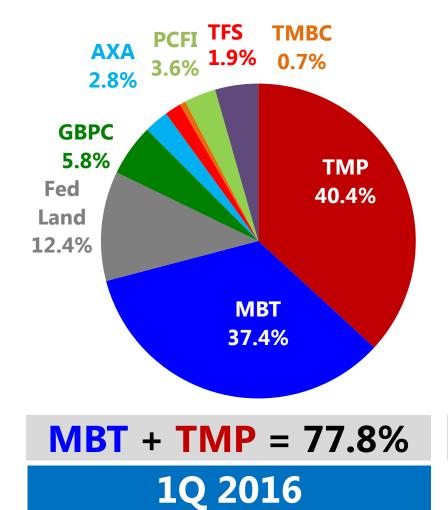


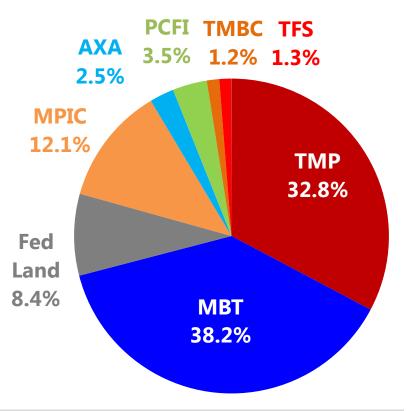


- TMP -11%
- MBT +20% exc. gain on sale in 1Q 2016
- MPIC NI contributionPhp467M
- MPIC (non-recurring)
 Maynilad right sizing
 program Php19.6M –
 added back
- PCFI NI contributionPhp136M
- Gain on TMBC merger in (Php140.1M) – deducted in 1Q 2016

GT Capital Net Income Contribution



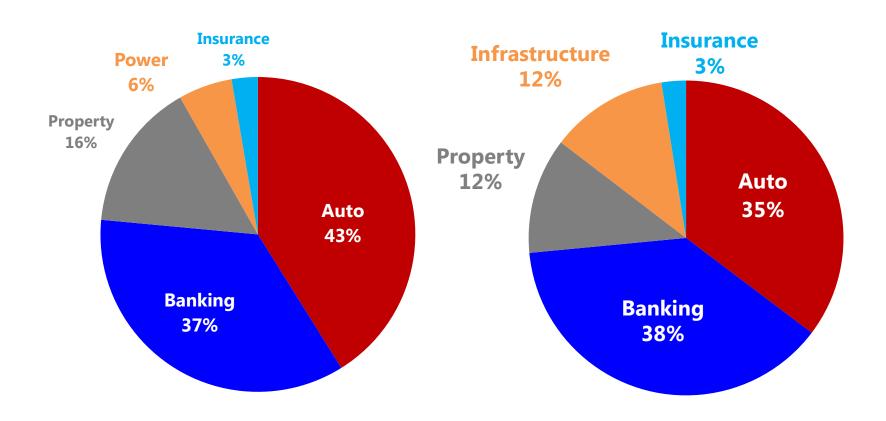




MBT + TMP = 71.0%1Q 2017

GT Capital Net Income Contribution by Sector*





1Q 2016

*Prior to additional 10% of Metrobank

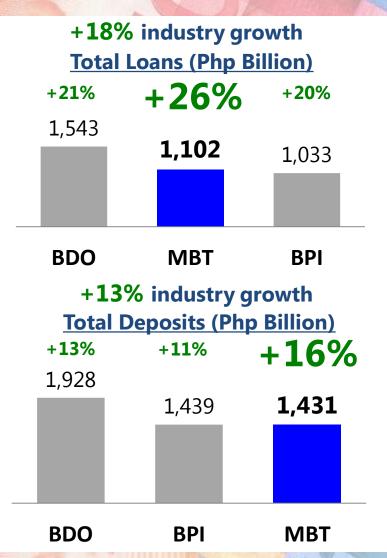
1Q 2017

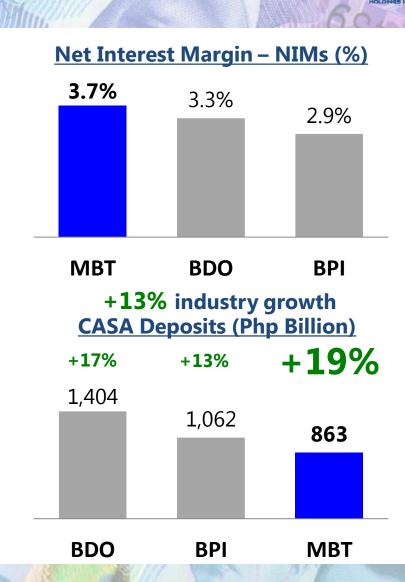


Peer Banks Highlights





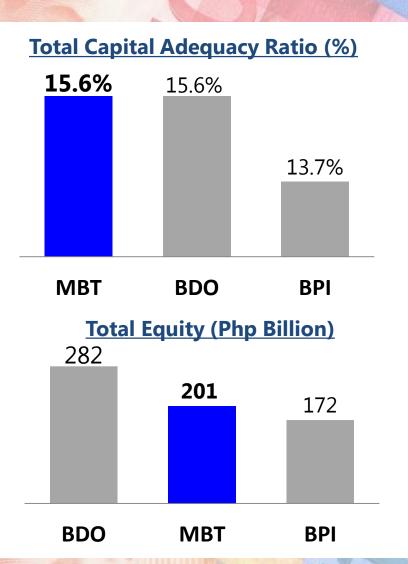


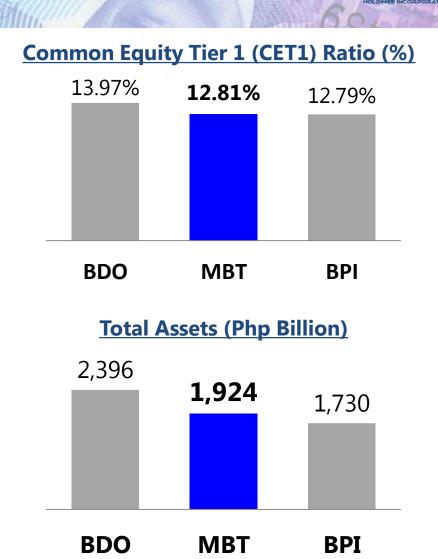


Peer Banks Highlights





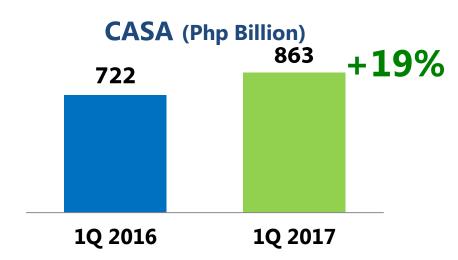




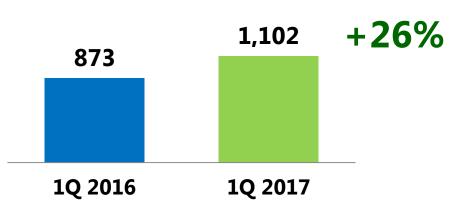
Metrobank Financial Highlights





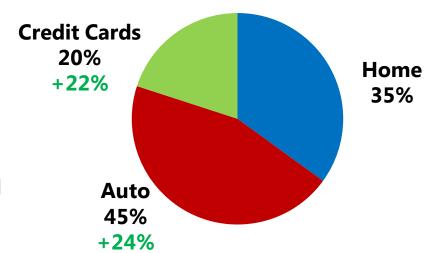


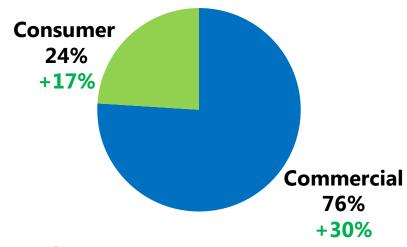
Loans and Receivables (Php Billion)



Total Loan Portfolio Breakdown

Consumer Loan Portfolio Breakdown





Growth rates

Source: Company data

Metrobank Financial Highlights

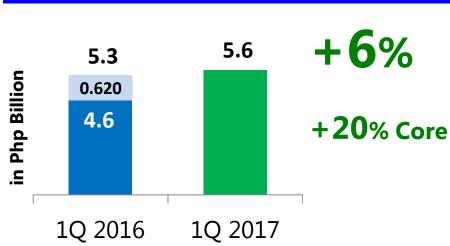








Net Income



- Above-industry volume growth: loans
 +26% vs 18% and CASA +19% vs 13%
- Strategic re-balancing of asset mix
 - Investments: from 27% to 20%
 - Loans: from 52% to 57%
- CASA deposit/total deposit from 58% to 60%
- Net interest income +14% (73% of total operating revenue, up from 66%)
- Non-interest income Php5.4B
 - Fees/commissions Php2.6B+18%
 - Trading/FX gains Php1.1B
 - Miscellaneous Php1.7B
 - NIMs grew from 3.6% to 3.7%
- Opex Php11.1B +6%
 - Manpower costs +5%
 - Rent +7%

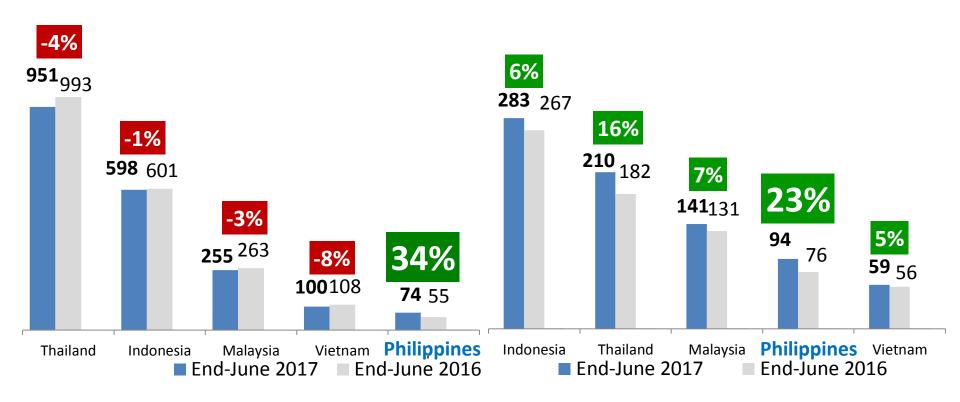


The Philippine auto industry enjoys the strongest growth in ASEAN region





Car Production in Units ('000) End-June 2017 vs End-June 2016 Domestic Sales in Units ('000) End-June 2017 vs End-June 2016



Comprehensive Automotive Resurgence Strategy (CARS)

Implementing Rules and Regulations - 23 December 2015





Incentives



Model Life **B**udget Maximum amount of incentive given to each participant In the form of tax incentive

certificates



Body Shell Assembly

Large Plastic **Assemblies**

12.5% to 30%



Common **Parts**

Shared **Testing Facility**

maximum 5%

Production Volume Incentive (PVI)

Dependent on three factors:



Volume produced in excess of 200,000



Actual annual production volume



Size of locally-made high tech parts

BUDGETED FOR 2016 ₱110.75 million



50_{mln} Industrial equipment



innovation



technical training & operations



60%

Comprehensive Automotive Resurgence Strategy (CARS)

Implementing Rules and Regulations – 23 December 2015





Rationale and Regulations

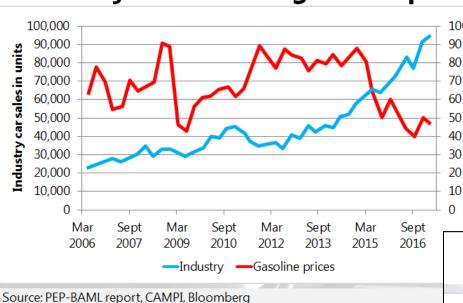
- Aims to provide a strategic enhancement program for the Philippine auto industry to increase local content from 30% to 60%
- Manufacturing of model, body shell, large plastic assemblies, common parts, OEM parts, and shared testing facility are covered
- Php9.0 billion maximum incentive in the form of tax certificates
 - Incentive per unit of 8% of price per unit or Php45,000 per unit
 - 40% given for tooling, equipment and training costs for the initial start-up operation (Fixed Investment Support)
 - **60%** given for volume-based incentive (Production Volume Incentive)
- Only entirely new models or full model change (FMC) units can qualify
- Minimum production volume of 200,000 units over six years (33,333 units per year or 2,750 units per month)

Factors in relation to industry car sales









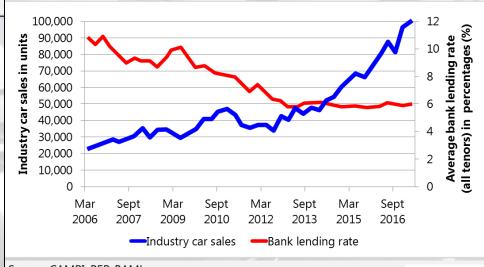
More significant contributors to auto sales would be the

affordability of car loan interest

rates and the increase in Filipinos' disposable incomes.

Historically, gasoline prices have not had a significant correlation with Philippine industry car sales.

Industry car sales vs average bank lending rates



Source: CAMPI, PEP-BAML

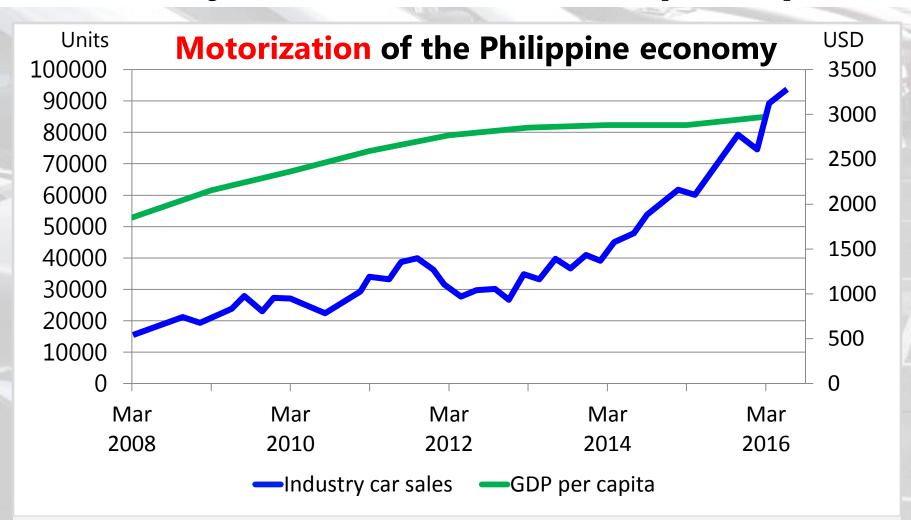
per liter of gasoline

21





Industry car sales vs. PH GDP per capita

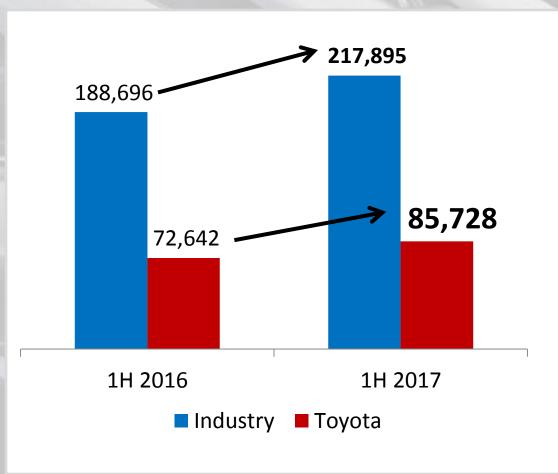


Source: CAMPI, PEP-BAML

Toyota outperformed the industry in 1H 2017 unit sales growth



Retail unit sales volume As of June 2017



Industry growth

▲ 14% Y-O-Y

Toyota growth

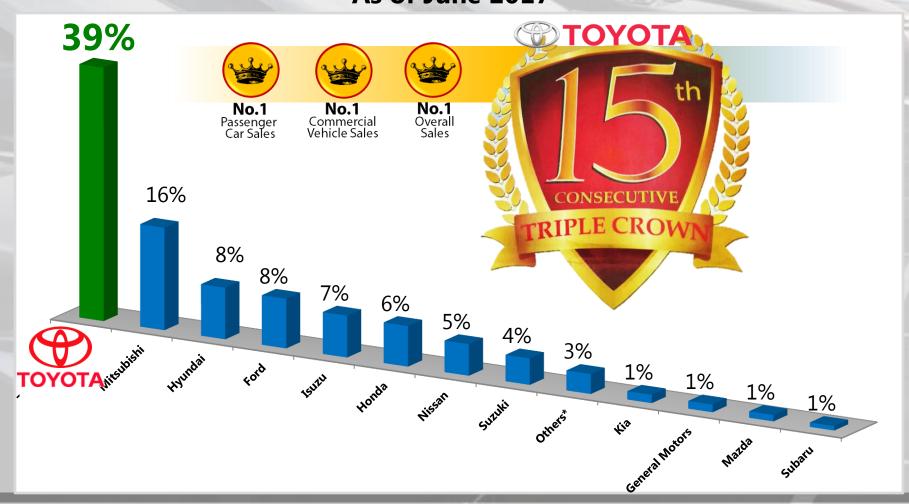
▲18% Y-o-Y

Source: Company data

Toyota continues to be the Philippines' dominant auto company



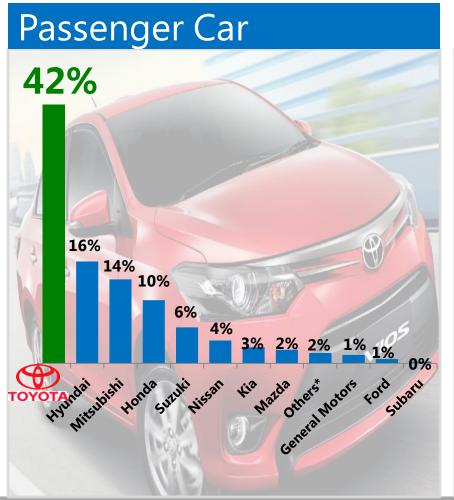
Overall Market Share As of June 2017

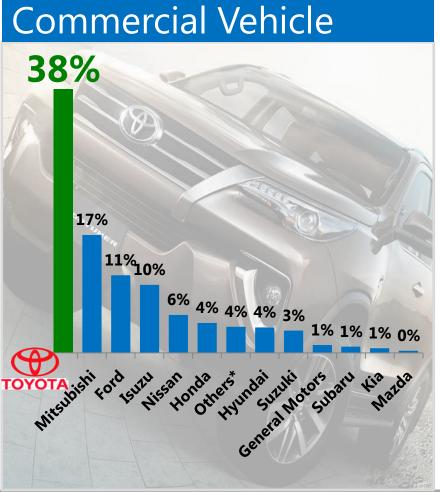


Toyota continues to be the Philippines' dominant auto company



Auto Industry Market ShareAs of June 2017





Source: Company data

Toyota **Dealership Expansion**





Target by end of year	2012	2013	2014	2015	2016	2017E
Number of Dealerships	32	42	45	49	52	67

Expansion in Next Wave Cities Outside Metro Manila

ANGELES, PAMPANGA

February

MATINA, DAVAO

April





59 Dealerships as of 4 August 2017

Opening in 2017: Ilocos Norte, Santa Rosa (Laguna), Kidapawan (Cotabato), Aklan (Panay), Iligan (Lanao del Norte), Mabolo (Cebu), Calapan (Or. Mindoro), Tuguegarao (Isabela), Valencia (Negros Or.), Lapu-lapu (Cebu), Subic Bay (owned by GT Capital Auto Dealership Holdings, Inc.)

Toyota **New Model Launches**



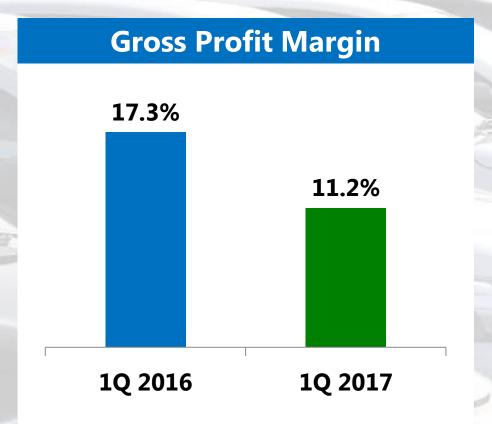




Toyota Financial Highlights









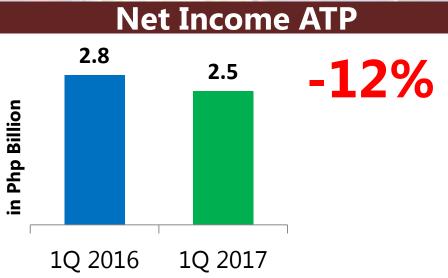
USD:**PHP depreciated** from 47.07 to 49.90 USD:**JPY appreciated** from 120.71 to 104.83

TMP Financial Highlights









- Wholesale volume +27%38,576 units
- Strong sales volume:
 - PCs: Vios +14%
 - CVs: Fortuner +363%, Innova +145%, Avanza +18% & Hilux +9%
- Overall market share from 35.3% to 38.8% Q-on-Q
- Normalization of GPM from a high of 17% to 11% (excluding FX differential), unfavorable models mix, higher OPEX and depreciation
- 2% Price adjustment across the board effected 01 March 2017

Toyota **Brand Attributes**





Globally trusted brand QUALITY, DURABILITY, RELIABILITY (QDR)

Dealership network offering full range of services

Availability of original parts, supplies and service

High resale value (up to 50% of original selling price for 5 years old and above)



Corporate policy of manufacturing original parts for models discontinued up to 15 years

Price Comparables by Category in Million Philippine Peso (PHP)

Source: Company websites; Retail prices as of 22 May 2017



In Million PHP	Toyota	Hyundai	Honda	Mitsubishi
Model	Camry	Sonata	Accord	
Price	1.575 - 2.190	1.698 - 1.898	1.793 - 2.313	
Model	Altis	Elantra	Civic	Lancer
Price	0.896 - 1.335	0.908 - 1.158	1.103 – 1.535	0.850 - 1.238
Model	Vios	Accent	City	Mirage G4
Price	0.611 - 1.008	0.673 - 0.908	0.764 - 1.043	0.573 - 0. 805
Model	Innova			Adventure
Price	0.936 - 1.482			0.690 - 1.010
Model	Fortuner	Santa Fe		Montero Sport
Price	1.413 – 2.183	1.723 - 2.508		1.415 – 2.000
Model	Hiace	Starex		
Price	1.326 - 2.558	1.358 – 1.968		
Model	Wigo	Eon	Brio	Mirage
Price	0.526-0.599	0.508	0.614 - 0.734	0.553 - 0.713

31

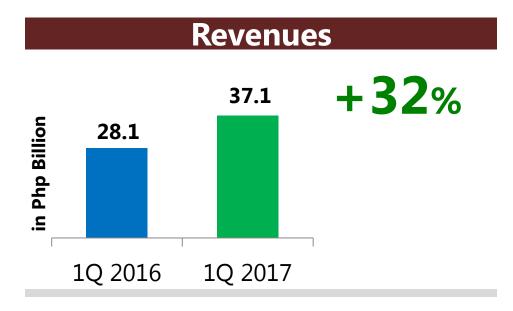
Price Comparables per Category in United States Dollars (USD)

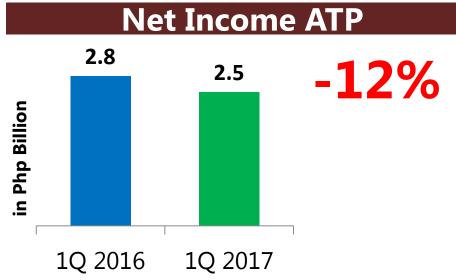


	Toyota	Hyundai	Honda	Mitsubishi
Model	Camry	Sonata	Accord	
Price	31,500-43,800	33,960-37,960	35,860-46,260	
Model	Altis	Elantra	Civic	Lancer
Price	17,920-26,700	18,160-23,160	22,060-30,700	17,000-24,760
Model	Vios	Accent	City	Mirage G4
Price	12,220-20,160	13,460-18,160	15,280-20,860	11,460-16,100
Model	Innova			Adventure
Price	18,720-29,640			13,800-20,200
Model	Fortuner	Santa Fe		Montero Sport
Price	28,260-43,660	34,460-50,160		28,300-40,000
Model	Hiace	Starex		
Price	26,520-51,160	27,160-39,360		
Model	Wigo	Eon	Brio	Mirage
Price	10,520-11,980	10,160	12,280-14,680	11,060-14,260

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Strong demand continues in the property sector









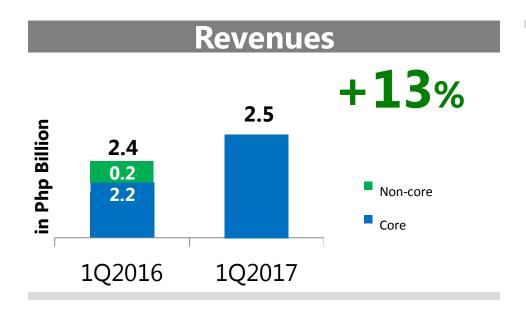


"Approx. 60% of new units (14,000) will be completed in the Bonifacio and Bay Area CBDs this year"

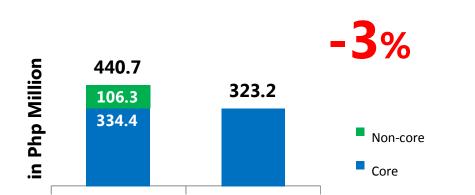
-Colliers

Federal Land Financial Highlights





Net Income



1Q2017

1Q2016

- Managed growth, fewer project launches, focus on POC improvement
- Reservation sales -7% from Php3.3B to Php3.1B
 - Inventory **-14%** from 2,181 units to 1,866 units (11 mos.)
 - 2017 Estimated **Project Launches**: One in 1H and Five in 2H
- Real estate sales +7% from Php1.9B to Php2.0B
- Equity in net earnings down from Php93M to Php20M due to lower contribution from BLRDC
- Rent Income +5% from Php208M to Php218M due to rate escalation
- GPM maintained at 39%
- OPEX +20% from Php478M to Php571M due to increased salaries, taxes, admin and mgt. fees
- Php106M gain on sale of lot in 1Q2016

Federal Land Current Projects



Over 30 On-going Projects

- 7 launched in 2011
- **11** launched in 2012
- 5 launched in 2013
- 4 launched in 2014
- 3 launched in 2015
- 4 launched in 2016

5 planned launches in 2017

18 sqm. to 400 sqm. unit size range

PHP20M – PHP101M price range

8 Different Locations

- 6 cities within Metro Manila
- 2 cities outside Metro Manila

Recurring Income at 9% of total revenue

New Launch in 2017





Grand Central Park Bonifacio

February 2017

Land Bank Location





Location	Land Bank (in hectares)
1. Metro Manila	
(a) Macapagal	29.5
(b) Fort Bonifacio	5.3
(c) Marikina	14.4
(d) Mandaluyong	3.5
(e) Paco, Manila	0.6
(f) Makati City	0.4
(g) San Juan	0.4
2. Laguna	35.3
3. Cavite	18.3
4. Iloilo	0.3
TOTAL	108.0

Source: Company data as of 27 Dec 2016



New developments in Cavite





LRT1 Extension

- Metro Pacific signed engineering, procurement, and construction (EPC) agreement - signed February 12, 2016
- 11.7 km extension of LRT1 to Bacoor, Cavite
- Start of construction slated by 2017
- Php25B project finance loan in place, 64% earmarked for the project



C5 South Link to Cavitex

- Expansion of Cavitex project
- Groundbreaking was in May 2016
- Php12.7 billion project; 7.6 km
- Construction expected to start by Q1 2017; Target completion in 2020



CALA Expressway (CALAX)

- Ongoing preparation of detailed engineering design
- Right-of-way acquisition 50% accomplished
- Target completion 2020
 - Start 1H 2017 for Laguna portion
 - Start 2H 2017 for Cavite portion

Source: Metro Pacific

Caviteño Talent





Cavite: Ideal for BPO growth

Large entry-level graduate talent pool



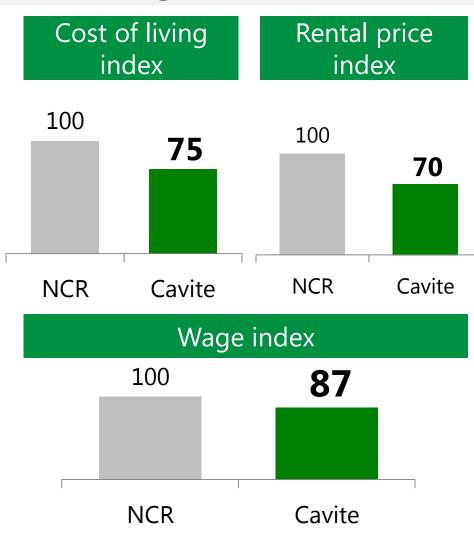
145,000 total annual graduates



20,000 annual college graduates



70,000 annual technical school graduates



Source: Everest Group

The Low-Cost Property Sector





Property Development Sweet Spot

Segment	Demand	Supply	Surplus/ (Deficit)	Segment	Price Range		% to Total
					PHP	USD	Households
Socialized	1,146,275	551,109	(595,166)	Socialized	<400k	<9k	23.0
Economic	2,509,271	618,542	(1,890,729)	Economic	400k – 1.25m	9k – 28k	66.3
Low cost	705,642	276,597	(429,045)	Low cost	1.25m – 3m	28k – 67k	9.6
Middle	34,590	370,109	335,519	Middle	3m – 6m	67k – 133k	0.9
High	6,789	276,597	269,808	High	> 6m	> 133k	0.2

Total backlog in 2016 for low-cost and economic segments 2.3 million homes



By 2030, backlog is projected to grow to

6.5 million homes



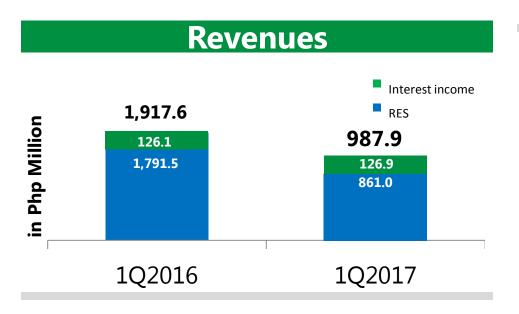
Source: Housing and Urban Development Coordinating Council



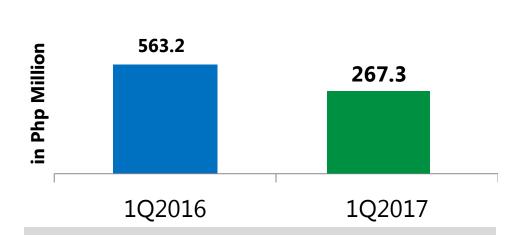
Pro-Friends Financial Highlights











- Calibrated sales slowdown for construction catch-up (up to 500 units per month)
- Construction backlog addressed by Q1 2017, POC impact starts in Q2
- Reservation sales Php2B per month or Php6B 1Q 2017, +82% from Php3.3B 1Q 2016
- Approx. Php7.4B incremental revenues projected for next 3 quarters of 2017
- Net margins maintained above 20%
- OPEX of Php335M from salaries, outside services (security) and professional fees
- 57 commercial and retail locators in Lancaster New City

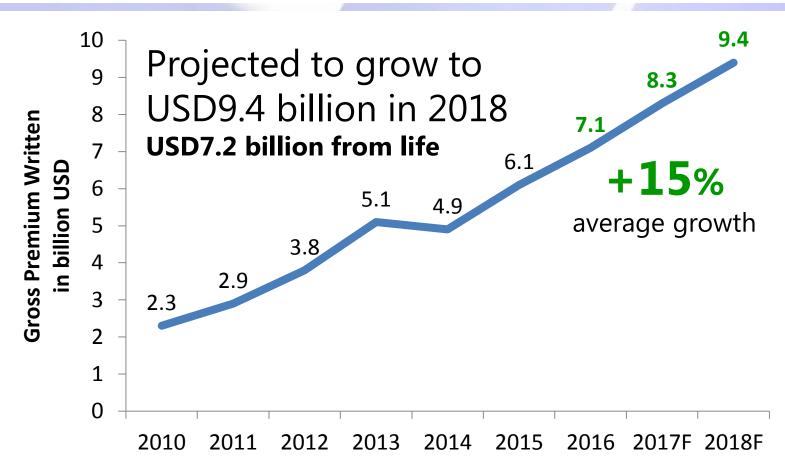








Life and non-life Philippine insurance premiums 2009-2018F (In Billion USD)



Underpenetrated Fast-growing Sector

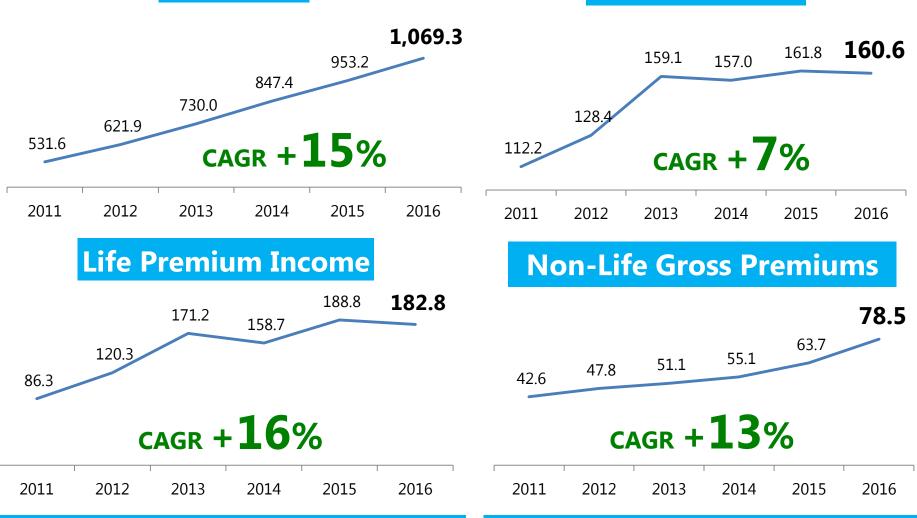




ALL FIGURES IN BILLION PHP UNLESS OTHERWISE STATED



Non-Life Assets



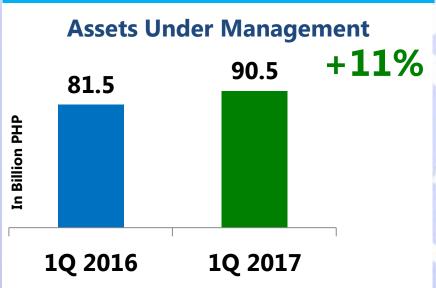
Strong synergy and growth







- Persistency Ratio: 83%
- Agency Sales Force: **3,000** from 2,700
- Total bancassurance (Metrobank and PSBank) branches: 925 out of 959 branches

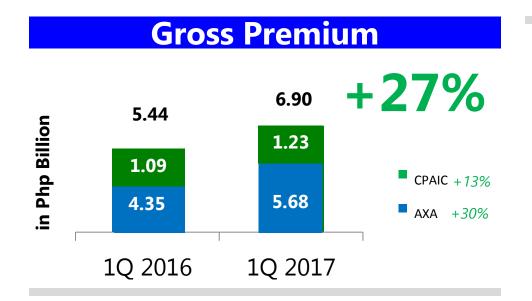


AXA-Conso Financial Highlights

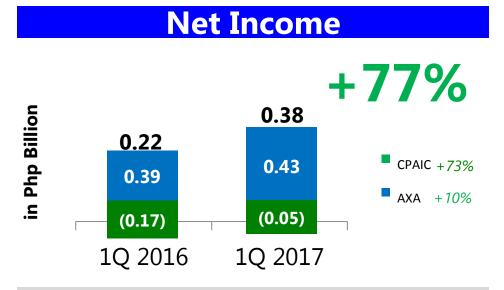








- New Business (APE) at Php1.5B in 2017
 vs. Php1.1B in 2016 (39% vs. LY)
 - Regular Premium (RP) +40%
 - Single Premium (SP) +34%
- **SP/RP** product mix **50:50** to **51:49**



- Premium margins Php1.0B to Php1.2B
- +23% due to RP (35% GPM)
- CPAIC net loss due to Mindanao flood (Jan) and Surigao earthquake (Feb)
 Php73M, and one-off integration costs
 Php57M
- AUM-Linked Php68B to Php78B
- +15%; Asset management fees +21%





Strategic Partnership Agreement between GT Capital (GTCAP) and Metro Pacific (MPI)

Two transactions signed on 27 May 2016

- **1. Sale** of 56% of Global Business Power Corp. (GBPC) to Beacon PowerGen Holdings, an associate of MPI, for Php22.0 billion
- **2. Acquisition** of 15.55% of Metro Pacific Investments Corp. (MPI) for Php29.9 billion at Php6.10 per share

GTCAP-MPIC Strategic Partnership



Sell-Side: Sale of 56% GBP stake to MPI



Beacon PowerGen Holdings, Inc.,

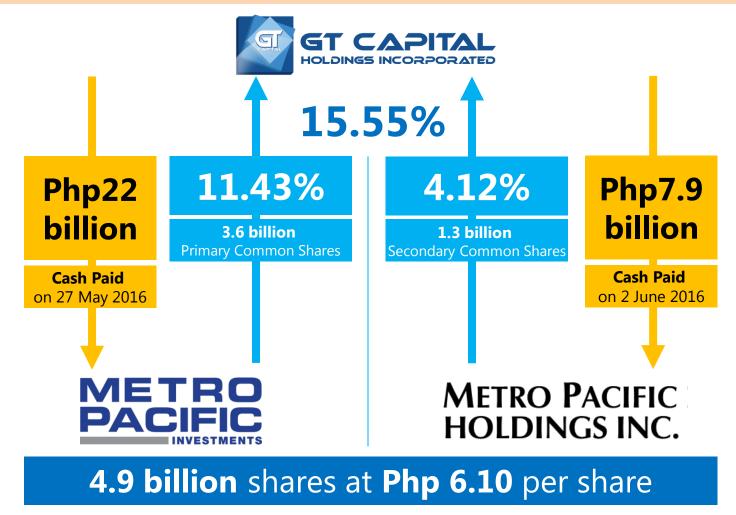
a subsidiary of Beacon Electric Asset Holdings, Inc., an associate of



GTCAP-MPIC Strategic Partnership



Buy-Side: Acquisition of 15.55% of MPI



Accounting Criteria for "Significant Influence"







Two board seats





Representation in board committees

Entitled to nominate 1/3 members in each of the: Audit, Risk Management, Corporate Governance committees



Veto rights on certain corporate acts:

declaration/payment of any dividend, adoption of annual budget or business plan, capital calls, and 54 any amendment to such

GTCAP-MPIC Strategic Partnership



Rationale



- Diversification of power investments in the Visayas into the high-growth **infrastructure and utilities sectors**
- Many of MPIC's ongoing PPP projects are in Cavite, home to Pro-Friends' Lancaster New City
- Set up of Logistics subsidiary (MetroPac Movers, Inc.)
 will create opportunities for logistics hub
- Synergies (vehicle sales, staff housing, mortgage loans, utility connections, insurance, etc.)
- Cross-selling of GT Capital products into MPIC subsidiaries

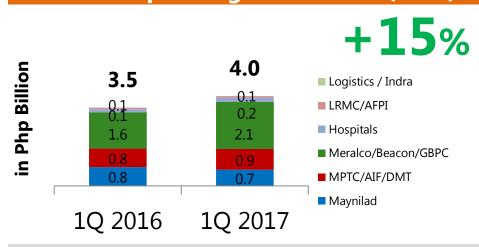


Metro Pacific Financial Highlights



GT CAPITAL

Share in Operating Net Income (Core)



Core Net Income



Meralco

- Energy sales +3% from 9,077 GWh to 9,317 GWh
- Increased direct equity stake from 32.5% to 41.2% effective June 2016
- GBPC contribution through Beacon Php212M

Toll Roads

- Average daily traffic: NLEX +7%, Cavitex +9%, and SCTEX +20%, DMT+3% & CII+4%
- Water
 - Billed volume +0.3%
 - Ave. effective tariff -4%
 - Decline in NI contribution Php127M due to higher amortization from completed capex and one-time separation costs

Hospitals

- Gross revenues from existing and new hospitals +16%
- Out-patient +23%In-patient +12%
- Equity net income contribution to GT Capital Php467M

Philippine Administration Agenda





Continue **stable macroeconomic** policies



Increase PH's competitiveness and the ease of doing business



Relax constitutional restrictions on foreign ownership, except for land



Increase infrastructure spending to 9% of GDP by 2022



Boost **rural productivity** and rural tourism;



Ensure security of land tenure



Develop human capital, including health and education



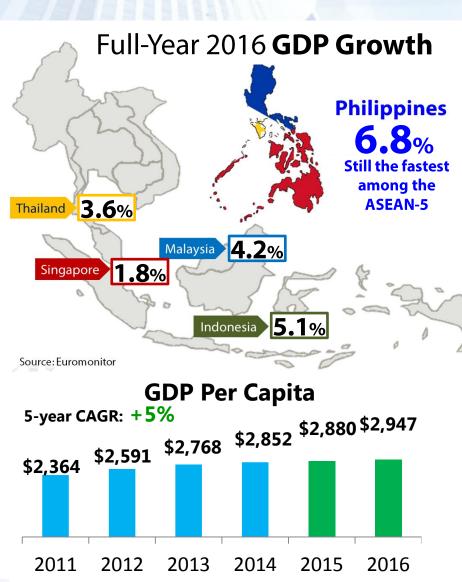
Promote science, math, and arts to enhance innovation

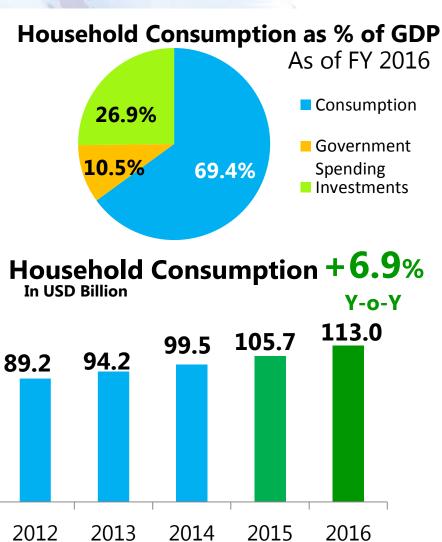


Improve social protection programs, including CCT

Macroeconomic Indicators







Macroeconomic Indicators





11 million OFWs remitting USD26.9 billion

▲ **5**% year-on-year

Source: Bangko Sentral; Migrante Int'l



Thriving BPO sector

1.2 million employees

USD22.9 billion revenues

▲ **12**% year-on-year

Source: IT-BPAP

Macroeconomic Indicators





Benign inflation **1.8%**as of FY 2016



Population **103.2 million**



Foreign direct investments **USD5.8 billion**



Gross international reserves **USD80.7 billion**



External Debt-to-GDP

25.5% as of end-Sept 2016



Domestic liquidity, end-Nov 2016

рнр9.1 trillion

▲ 12.7% from **8.0 trillion** in end-Nov 2015



53% of Filipinos are below 25 years old